



7 FLAGSHIP PROJECTS

CIAC 2023 ANNUAL REPORT



CIAC Corporate Office Building
A. Bonifacio Avenue, Clark Freeport Zone
Pampanga, Philippines 2023

-  [ClarkInternationalAirportCorp](#)
-  [Aviation Complex](#)





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ABOUT THE COVER



An illustration of what the Clark Civil Aviation Complex shall become—a city centered on air travel, the lifeblood of transformation to unlock the potentials of Clark and the regions surrounding it.

By 2028, Clark shall transcend from a military airbase to an airport city as the premier global civil aviation logistics hub of the Philippines.



CLARK BEING A BASKET OF MODERN INNOVATIONS

MESSAGE FROM THE CHAIRMAN

Allow me to congratulate the Clark International Airport Corporation (CIAC) for their achievements for 2023.

These achievements lay the groundwork for more strategic undertakings that would catapult the Clark International Airport (CRK) as the region's top logistics and premier gateway.

The efficient operations of CRK serves as a distinct benchmark for the country's airport privatization efforts.

With the basket of modern innovations at Clark Airport, comfortable, accessible, safe, sustainable and affordable travel is no longer a goal but a reality.

Continue to be at the forefront of managing, developing and operating a globally competitive aviation complex where industries thrive, with the Clark International Airport promoting air connectivity and facilitating movement of people and goods.

Mabuhay ang CIAC!

Jaime J. Bautista
CHAIRMAN OF THE BOARD OF DIRECTORS
SECRETARY OF TRANSPORTATION



STANDING AT THE THRESHOLD OF CLARK'S TRANSFORMATION

MESSAGE FROM THE PRESIDENT AND CHIEF EXECUTIVE OFFICER

In 2023, we stood at the threshold of transforming the Clark Civil Aviation Complex.

Our Seven (7) Flagship Projects to build Clark as the premier global civil aviation logistics hub of the Philippines positioned the CIAC and the CCAC to leverage the untapped potentials of flight to address urgent issues in our nation: food security, mobility, employment, building enabling business environments, environmental sustainability.

We reimagined the airport beyond being a mere transit hub, but an economic catalyst for moving people, products, and cargo: the crown jewel of a transport-oriented urban development

anchored on the needs of its community and driving growth in the Central and Northern Luzon regions.

This vision formed the foundation of the historic new chapter that 2023 opened for CIAC. Now, we continue to write and to turn the pages.

Indeed, beyond the limits we place on ourselves are the endless possibilities of what we can achieve together.

From breakthrough to breakthrough: *we can do it!*


Arrey A. Perez

PRESIDENT AND CHIEF EXECUTIVE OFFICER

CLARK INTERNATIONAL AIRPORT



2023 WORLD'S MOST BEAUTIFUL AIRPORTS



CLARK CIVIL AVIATION COMPLEX AT A GLANCE



₱690.57 million
TOTAL REVENUE GENERATED



14,730
TOTAL JOBS GENERATED



319.18 hectares
TOTAL HECTARAGE LEASED

RISING REVENUES

LEASE REVENUE INCREASE VERSUS 2022 **8%**

LEASE REVENUE INCREASE VERSUS GCG TARGET **35%**



EVA AIR
CRK New Airline 2023



AIR BUSAN
CRK New Airline 2023

EXPANDING MILEAGE

11 INTERNATIONAL DESTINATIONS

10 DOMESTIC DESTINATIONS

16 AIRLINES

14,327
TOTAL FLIGHT MOVEMENT

1,999,542
TOTAL NUMBER OF PASSENGERS

43,437
TOTAL CARGO TONNAGE

CLARK CIVIL AVIATION COMPLEX

THE MASTER DEVELOPMENT PLAN

A comprehensive updating of the master development plan for the 1,441-hectare leasable prime aviation land within the Clark Freeport and Special Economic Zone to transform the Clark Civil Aviation Complex into a magnet for investments anchored on business, logistics, technology, innovation and education to achieve the global vision to create a modern airport city that is vibrant, accessible, sustainable, healthy and inclusive based on the live-work-shop-dine-play-rest concept that will play a vital role and contribute to nation-building.

NSCR
NORTH - SOUTH
COMMUTER RAILWAY DEPOT

2

CRK
INTERNATIONAL
AIRPORT

THIRD
RUNWAY

1

NSCR
NORTH - SOUTH
COMMUTER RAILWAY
CRK STATION

MAIN
RUNWAY

SECOND
RUNWAY

3

4

CLARK FREEPORT ZONE

1 **ENTERTAINMENT TECHNO PARK**
202 hectares
2023 - 2028

2 **INDUSTRIAL HUB**
92 hectares
2029 - 2050

3 **MIXED - USE STRIP**
146 hectares
2029 - 2050

4 **MIXED - USE LOGISTICS**
145 hectares
2050 & BEYOND

CLARK CIVIL AVIATION COMPLEX

THE MASTER DEVELOPMENT PLAN

1 ENTERTAINMENT TECHNO PARK

Showcases the essence of a city gateway through the 202 hectares of prime land which composes an array of mixed-use developments highlighting entertainment, exhibition and exploration nurturing the vision of Clark becoming one of the region's top destinations.

2 INDUSTRIAL HUB

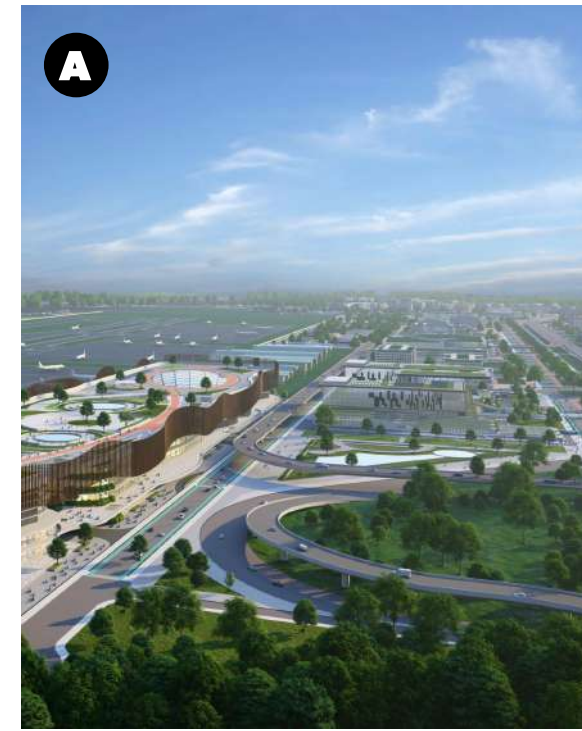
Developments focused on industrial and innovation aligning with the development of the North-South Commuter Railway providing seamless connectivity which fosters industrial economic opportunities.

3 MIXED - USE STRIP

Captivated with its unique feature of aqua-scenery, this 146 hectare area is primed to be a river development centered precinct that conveys a sense of leisure, recreation and enjoyment through residential, commercial and mixed-use developments.

4 MIXED - USE LOGISTICS

A 145 hectare entrained area envisioned for logistical, industrial and mixed-use aviation related developments implying a sense of connectivity, mobility and accessibility towards a globally-competitive premier gateway and logistics hub.



- A** ENTERTAINMENT TECHNO PARK
- B** MIXED - USE COMMERCIAL
- C** OFFICES AND LIGHT INDUSTRIAL



- D** RIVER PARK DEVELOPMENT
- E** MIXED - USE RETAIL
- F** HOTEL AND RESIDENTIAL

TRANSFORMING
CLARK
as the Philippines'
PREMIER GLOBAL CIVIL AVIATION LOGISTICS HUB

Clark International Airport Corporation (CIAC) is embarking on a pivotal transformation with a clear and ambitious mission: to establish Clark as the Philippines' premier global civil aviation logistics hub. This vision is more than a statement; it drives the ongoing development of a series of game-changing projects designed to redefine the Clark Civil Aviation Complex and strengthen its role in the national landscape.

At the core of this transformation are CIAC's Seven Flagship Projects, which are being rolled out to actively support national priorities and meet international standards. These initiatives include the establishment of the National Food Hub, the World Convention and Events Hub, and the Urban Renewal and Heritage Conservation Program. By creating new commercial opportunities, modernizing transport links, and expanding the aviation sector, these projects will drive Clark into a new phase of growth and innovation.

CIAC's vision for 2024-2028 represents more than just a set of initiatives; it is a comprehensive strategy to position Clark at the forefront of global aviation and logistics. Through the successful implementation of these projects, CIAC will position Clark as a key player in the global economy by transforming transport and travel as economic catalysts in agriculture, business, infrastructure development, and aviation education.

The appointment of President and CEO Arrey Ancheta Perez in September 2023 brought a strong sense of direction and stability to CIAC. Under his visionary leadership, the ambitious Seven Flagship Projects shaped a culture of transformation, determination, and vibrancy needed to drive action and collaboration among constituents.

His commitment to excellence and strategic development has restored confidence within CIAC post-pandemic, and has set the stage for a brighter and more dynamic future.





WE'LL BUILD THIS CITY

As the prime mover of aviation development within the Clark Freeport and Special Economic Zone, we, the Clark International Airport Corporation (CIAC) will spearhead the transformation of the Civil Aviation Complex into a dynamic Airport City – set to become the Philippines' Premier Global Civil Aviation Logistics Hub, a key driver of Clark's vision in becoming one of the country's leading economic centers.



CLARK NATIONAL FOOD HUB

Designed to emerge as the **Philippines' Premium Wholesale Market and Distribution Hub** for high-value and top-quality food products

Aligned with President Ferdinand "Bongbong" Marcos, Jr.'s directive to support the collective long-term vision and aspirations of the Filipino people for a prosperous, resilient, and secure Philippines, **the Clark National Food Hub** is a central element of our national agenda rooted in the commitment to ensure food security in the country and elevate its position in the global food trade.

Covering an extensive 60-hectare expanse within the Clark Civil Aviation Complex, Clark Freeport Zone, the project aims to enhance food storage and hygiene safety standards, increase food sector productivity through modernized agro-logistics, and drive economic growth by empowering the Filipino farmer.



1

CLARK WORLD CONVENTION AND EVENTS HUB

Primed to transform Clark into a **versatile district for entertainment, recreation and lifestyle**

A visionary drive to redefine the Clark International Airport and its surrounding areas, this transformative project seeks to turn Clark into a dynamic urban center, emphasizing enhanced transportation infrastructure, connectivity, sustainable tourism, and economic growth.

The hub features an **International Convention Center**, set to become the epicenter for Meetings, Incentives, Conferences and Exhibits (M.I.C.E.); a versatile **Indoor Sports Arena** for world-class sports and entertainment; a **Multi-Modal Mobility Hub** for seamless transit-oriented development; and, an **Airport Mall**, a retail haven catering to the desire of tourists and locals for a luxurious shopping and lifestyle experience.

