



## CLARK INTERNATIONAL AIRPORT CORPORATION

### BUSINESS OVERVIEW

The Clark International Airport Corporation (CIAC) is a non-chartered Government-Owned and Controlled Corporation (GOCC), duly registered with the Securities & Exchange Commission. It was created primarily to develop, operate, manage and maintain the Clark Civil Aviation Complex within the Clark Freeport Zone in the province of Pampanga.

The Clark Civil Aviation Complex or CCAC is the biggest in the Philippines in terms of land area. It has an aggregate area of 2,367 hectares; which is intended for the operations of the Clark International Airport (IATA Code: CRK) and lease or business arrangements involving aviation, aviation-related services, and aviation-related logistics activities.

Clark Freeport Zone's favorable position and impact as the newest investment center in the South East Asian region has undoubtedly been firmed-up in the past decade owing to the national government's drive to expand airport infrastructure and capacity. Consequently, Clark's unprecedented rise made the untapped aviation complex controlled by CIAC more than ripe for the picking as the emerging airport city model.

The government-owned aviation complex managed by CIAC is home to the privately-run Clark International Airport, as well as the mixed-use business district Clark Global City, and several locators in cargo and aviation-related businesses. Other locators and concessionaires within the aviation complex are now under the responsibility of the Luzon International Premiere Airport Development (LIPAD) Corp.

On November 7, 2022, the DOTr instructed CIAC to exercise regulatory supervision and oversight of activities occurring within the Clark Civil Aviation Complex, including the Clark International Airport.

CIAC was incorporated in 1994 as a wholly-owned subsidiary of the Clark Development Corporation, pursuant to Executive Order (EO) No. 193, with the primary purpose of operating and managing the Clark Civil Aviation Complex.

After subsequent EOs in the past, which also provided that CIAC shall exercise jurisdiction over the 2,200-hectare aviation complex along with approximately 166.9 has. within the Clark Industrial Estate 5, CIAC was later reverted as a subsidiary of



(+63) 45 599 - 2888 to 97



Corporate Office Building  
Civil Aviation Complex  
Clark Freeport Zone  
Pampanga, Philippines 2023



ciac.gov.ph  
publicaffairs@ciac.gov.ph



BCDA in 2017 and made subject to the policy supervision and operational control of the DOTr over the CRK under EO No. 14.

The newly-built Clark International Airport Passenger Terminal Building which was completed in 2022 has a capacity of 8 million passengers annually. With the full implementation of the CIAC Master Development Plan, Clark International Airport will accommodate an estimated 80M passengers annually.

In the wake of the airport's privatization is CIAC's direction towards attaining long-held plans for the aviation complex to have a mixture of a world-class airport, cargo shipping facilities and a robust business and commercial hub—landside business development projects that will readily create revenue sources for the national government.

While the airport is operated and maintained by the Luzon International Premier Airport Development (LIPAD) Corp., CIAC is now refocused to forge several strategic partnerships to further develop the remaining prime government land at the aviation complex for commercial use in the next two to three years.

CIAC's thrust now is to transform Clark as the premier global civil aviation logistics hub of the Philippines through the implementation of the seven flagship projects (7FPs) of CIAC beginning 2024 – onwards. These 7FPs are the: 1) Clark National Food Hub; 2) Clark World Convention and Events Hub; 3) Urban Renewal & Heritage Conservation Program; 4) Clark International Aviation Campus; 5) CRK Integrated Gateway and Access (CIGA) Development Project; 6) Detailed Site Plan of Second Runway; and 7) New CIAC Headquarters.

Beyond these projects, the available leasable areas of CIAC cater to mixed-use development, mixed-use residential, light industrial, transport and logistics, institutional, recreational, commercial, and airfield and passenger facilities based on the designated land use per precinct as identified in the Clark Civil Aviation Complex Master Development Plan.

All of these developments shall ultimately transform CIAC as the Clark Aviation Capital contributing to the national economy and to the realization of the national goals such as food security, reduction of transportation and logistics costs, and sustainable and clean energy.

The aviation complex is connected to Manila via the North Luzon Expressway and the Subic-Clark-Tarlac Expressway which is also linked to the Tarlac-Pangasinan-La Union Expressway running up to Pozorrubio in Pangasinan. At present, the new Central Luzon Expressway connects Clark to Baler in Aurora and another road connectivity going to Zambales and Subic Bay Freeport. On top of this is the Subic-Clark Cargo Railway Project and the Manila-Clark railway which guarantees one-hour travel from Metro Manila to Clark.



(+63) 45 599 - 2888 to 97



Corporate Office Building  
Civil Aviation Complex  
Clark Freeport Zone  
Pampanga, Philippines 2023



ciac.gov.ph  
publicaffairs@ciac.gov.ph



By 2021, CIAC shall have commenced four vital components of the agency's infrastructure expansion with a total budget of Php1.28-billion—a fairly sensible economic investment—approved via the General Appropriations Act of 2020 under the account of the Bases Conversion and Development Authority (BCDA). These projects include the new 18-storey Air Traffic Control Tower for Php381 million, the upgrading of the Airfield Ground Lighting (AGL) System at Php500 million, a new radar system amounting to Php300 million, and the construction of the Php100-million second runway in conformity with the CRK Master Plan.

Simultaneous to these infrastructure expansion projects, CIAC shall enter into bigger strategic commitments for on- and off-airport commercial development which shall include hotels, business offices and convention centers, parking bays, shopping malls, cultural and entertainment attractions, factories, research and development facilities, and air cargo, logistics and service industries.

These future investors and locators are expected to shore up the initial phase in establishing the 'airport city' around the new Clark International Airport passenger terminal building which will accommodate 8-million passengers annually and set to be completed by the second half of next year.

CRK's primary runway (Runway 02R/20L) has a length of 3,200 meters and a width of 61 meters. It is fully equipped with all navigational aids and lighting facilities and has a Category 1 rating for precision approach. The airport is well equipped with a Terminal Radar Approach Control, Navigational Aids, Meteorological Equipment, Airfield Ground Lighting System and Crash, Fire and Rescue facilities.

CRK takes pride in its modern amenities complemented by airline support services such as Gate Gourmet, the world's largest in-flight catering service provider; SIA Engineering Philippines, for Maintenance Repair Overhaul Facility; Lubwell Corporation, for into plane fuel service provider and Clark Airport Service Support Corporation (CASSC), for ground handling facility to name a few.

Meanwhile, the fervor in developing the aviation complex becomes more promising. The Philippines is now considered a key player in the region in aerospace industry as three of the world's largest aircraft maintenance repair and overhaul (MRO) providers are currently located in Clark—Singapore Engineering, Lufthansa Technik, and Hong Kong's Metrojet Engineering.

## Mandate

The mandate of CIAC as stated in Executive Order 192, s. 1994 "to develop, operate, and manage the Clark Civil Aviation Complex (CCAC)" and further in Executive Order 14, s. 2016 where "CIAC shall engage in civil aviation, aviation-related services, and aviation-related logistics activities within the Clark Civil Aviation Complex (CCAC) and the Clark Industrial Estate (IE) 5 areas, as defined in EO No. 716."



(+63) 45 599 - 2888 to 97



Corporate Office Building  
Civil Aviation Complex  
Clark Freeport Zone  
Pampanga, Philippines 2023



ciac.gov.ph  
publicaffairs@ciac.gov.ph



## Functions

### Estate Management

Lease of land, structures, and spaces for potential investors who would like to establish businesses in aviation, aviation-related services, and aviation-related logistics.

### CCAC Development

Develop, operate, and manage the CCAC including expansion and development of the secondary runway and other terminals outside the current CRK Operations and Maintenance area operated by LIPAD

### CCAC Regulatory Supervision and Oversight Responsibilities

Assist and represent the DOTr (with full regulatory and operational control over the operations of the CRK) in the discharge of its supervisory and oversight responsibilities over CCAC, including CRK

## Mission

To develop, manage, and operate a globally-competitive aviation complex.

## Vision

By 2028, CIAC shall be at the forefront in developing and managing a resilient aerotropolis where world-class industries thrive in a sustainable and inclusive environment, with the Clark International Airport as a leading gateway, and the Clark Aviation Capital as a key economic engine of the country.

## Core Values

Competence  
Integrity  
Adaptability  
Commitment



(+63) 45 599 - 2888 to 97



Corporate Office Building  
Civil Aviation Complex  
Clark Freeport Zone  
Pampanga, Philippines 2023



ciac.gov.ph  
publicaffairs@ciac.gov.ph