## CLARK INTERNATIONAL AIRPORT CORPORATION

## AGENCY ACTION PLAN AND STATUS OF IMPLEMENTATION

Audit Observation and Recommendations For the Calendar Year 2020 As of December 31, 2021

AOM NO.	Audit Observations	Audit Recommendations	А	gency Action P	lan		Status of	Reason for Partial/ Delay / Non-	Action Taken/ action to be taken / Remarks
NO.	Observations	Recommendations	CIAC COMMITMENT	Person/ Dept.		lementation ate	Implementation	Implementation If Applicable	be taken / Remarks
				Responsible	Start	End			
AOM No. 2021- 001 (2020)	signed/notarized Memorandum of Agreement (MOA) executed by and among the three parties, such as Clark International Airport Corporation (CIAC), Clark Development Corporation (CDC), and	finalization of the Memorandum of Agreement (MOA) with the CDC and PRC taking into consideration the stakes on the part of CIAC for the continuous usufruct of its property under an unsigned MOA;	<ul> <li>a. On 21 December 2020, during its 10th Regular Meeting, the CIAC Board of Directors resolved and approved that the previously-approved lease period of five (5) years of the Memorandum of Agreement with the PRC be amended to ten (10) years;</li> <li>b. On 13 January 2021, the final draft of the MOA with PRC duly signed by the P/CEO of CIAC was forwarded and received by the CDC for the signature of CDC OIC-Office of the P.CEO Engr. MAriza O. Mandocdoc. In the interregnum,</li> </ul>	Marketing Department (MD)	Upon receipt of PRC Board resolution amending its authorized signatory for the CIAC / PRC/ CDC MOA	One week after release of the revised MOA for signature of CDC and PRC	Not yet implemented. Under monitoring by MD  UPDATE: Implemented:	MOA was already signed by the authorized signatories of CIAC and CDC however, there will be a change of authorized signatory for PRC from Sen. Gordon to PRC's Secretary General.	Once CIAC receives the Board Resolution for the amended authorized signatory of PRC, CIAC shall amend the MOA and to be signed by Pres/CEO ANA and the same shall be released one week after to CDC and PRC for signature.  For monitoring once released to CDC and PRC.  UPDATE: 11/15/21  Execution of MOA (CIAC/CDC/PRC) with June 23, 2021 as the effective date.  UPDATE: 12/31/21

	defiance of the Corporation's existing standard procedures and Section 2 of Presidential Decree (P. D.) No. 1445, and precluded the COA Audit Team from performing timely review and evaluation thereof.	by COA.	however, newly-appointed CDC President and CEO B/Gen. Manuel Gaerlan took his oath of office; c. On 01 February 2021, CIAC forwarded to, and duly received on the same date by, CDC a revised final draft of the MOA with PRC signed by CIAC P/CEO for the signature of CDC P/CEO B/Gen. Manuel Gaerlan; d. On 03 FEbruary 2021, a representative of PRC received said revised final draft of MOA with PRC for the signature of PRC.					None. MOA done already.
2021- 002 (2020)	International Airport Corporation (CIAC) has insistently occupied a housing unit (staff house/villa) starting September 2019 without the	a. Advice the aforementioned BOD to vacate the staff house or villa and, if warranted, cause the refund of the aggregate utility expenses incurred during the period of occupancy thereat; and b. Henceforth, ensure that government properties are	In compliance to COA's recommendation, we have issued a formal notice to vacate upon Mr. Morales through our letter dated 01 February 2021.  On 08 February 2021, we received a letter from Mr. Morales stating his reasons for his continued occupancy of the said staff house.  The COA granted a	Marketing Department and OVPFAG  Accounting Department	May 31, 2021	June 4, 2021	For implementation	OVPFAG shall coordinate with CDC if CIAC may execute a lease agreement for the subject villa/staff house since the same is the property of CIAC. Once allowed, Marketing shall prepare that lease agreement with the corresponding rates that will be charge against the concern CIAC board member.

				 	 <u>,                                      </u>
Office of the President, and despite of not being entitled to such privilege pursuant to Executive Order (E. O.) No. 24, s. 2011 and the pertinent provisions of	utilized only for official purposes in consonance with Section 4 of P.D. No. 1445 and COA Circular No. 2012-003 governing the prevention of IUEEU in government	three (3)-month period for him to vacate the said staffhouse. COA also requires Mr. Morales to refund the utility expenses incurred during the period of occupancy amounting to Php 56,907.89.			P67,150.62 (P10,242.20 for water and P56,908.42 for electricity) which the concerned board member used for the period September 2019 to December 2020 shall be deducted from his reimbursement.
REpublic Act (R.A.) No. 10149	expenditures. Otherwise,			<u>UPDATE:</u>	UPDATE: 11/15/21
or the Government Owned and Controlled Corporations (GOCCs) Governance Act of 2011. The use of government property for personal purposes is considered irregular and unethical in the light of Section 4 of Presidential Decree (P.D.) No. 1445, COA Circular No. 2012- 003 dated October 29, 2012, and Republic Act (R.A.) No. 6713 or the Code of Conduct and Ethical Standards for Public Officials and Employees.	enforce appropriate sanctions pursuant to R.A. No. 10149 and 6713 to instill discipline against the Official and protect the interest of the government.			Implemented.	The concerned Director authorized CIAC to deduct to his RATA the utilities expenses amounting to P67,150.09 incurred from September 2019 to December 2020. Total deduction made as of 31, October 2021 amounted to P11,197.00. Likewise, the Marketing Department has drafted a Reservation Agreement (RA) with corresponding rate that will be charged against the concerned director. The RA is being routed for the concern official's signature.

								UPDATE: 12/31/21  Total deduction made to Dir. Morales as of 12/31/21 is P16,787.12  Reservation Agreement dated 13 January 2022 was already signed by the P/CEO and Director Morales also on 13 January 2022. Please see Annex 1
2021- 003 (2020)	The fund established to finance the Gender and Development (GAD) Programs/Activitie s/Projects (PAPs) of the Corporation was below the five percent (5%) threshold, based on its annual budget for CY 2020, which reduced its capacity to undertake responsive activities and produce substantial contribution to the fulfillment of the Agency's mandate	a. Consistently observe timely submission of the Annual GAD Plan and Budget (GPB) and the corresponding Accomplishment Report (AR) pursuant to the provisions of COA Circular No. 2014-001 dated March 18, 2014 on the Revised Guidelines in the Audit of Gender and Development (GAD) Funds and Activities in the government agencies including the prescribed period of	a. CIAC commits to observe the provisions of COA Circular No. 2014-001 which is the submission of GPB and Accomplishment Report to the COA Audit Team after the review of PCW. This CY 2021, CIAC submitted a copy of the GPB within five (5) working days upon receipt of the endorsement memo from PCW.	Gender and Development Technical Working Group Head (GAD TWG Head)	Pending endorsem ent of AR from COA	Pending endorsem ent of AR from COA	a. AR for monitoring. Implemented for GPB	a. As a status, the 2020 Accomplishment Report (AR) was sent to PCW on May 3, 2021. A copy of the said AR shall be furnished to COA within 5 days upon final endorsement from PCW to CIAC. On the other hand, the GAD Plan and Budget for 2021 was endorsed by PCW to CIAC on February 1, 2021 and a copy was furnished to COA on the same day.
	towards poverty alleviation, gender equality, women	submission thereof to the COA Audit Team;	b. With best effort, the corporation will continue to allot at	GAD TWG Head			b. Implemented	b. CIAC allocated 6.18% of its total approved budget for CY2021

empowerment and			least 5% of the total						
J 5	b. Continue to	allot	budget to GAD Plans						
governance,	the required		and Programs. This						
inconsistent with	funding for (		CY 2021 GPB, CIAC						
the pertinent	related activ		allocated 6.18% of its						
provisions of	the succeed	_	total approved						
Philippine	years in ord		budget;						
Commission on	facilitate the			GAD TWG	Jan. 2021	Dec. 2021	c. For implementation		
Women (PWC),	attainment o		the implementation of	Head			for the CY2021		
National Economic	more releva		GPB as endorsed by						
Development	significant g		PCW;			_			
Authority (NEDA)	objectives in		,	GAD TWG	Jan. 2021	Dec. 2021	d. For implementation		
and the	pursuit of ge		has activities for its	Head			for the CY2021		
Department of	equality and		clients/locators during						
Budget	women		the Women's Month,						
Management	empowerme		2021 VAWC and shall						
(DBM) Joint	the workplad		conduct different						
Circular (JC) No.	c. Ensure stric		trainings solely for its						
2012-01, including	conformance		locators;						
Paragraphs 2.3	the allocated			GAD TWG	Jan. 2021	Dec. 2021	e. For implementation		
and 6.1 thereof,	budget base		will work together for	Head			for the CY 2021		
and Section 36 (a),	the approve		the accomplishments						
Chapter VI of	Annual GPE		of CIAC GPB. A						
Republic Act (R.A.)	implementat		quarterly monitoring						
No. 9710 or the	GAD-related		of the projects/						
Magna Carta of	activities to		activities will be				UDDATE		UDD ATE: 44/45/000
Women (MCW).	over or unde		conducted.				<u>UPDATE:</u>		<u>UPDATE: 11/15/202</u>
	utilization of						Image la magenta de		Annual CAD Blan
	intended for						<u>Implemented:</u> Annual GAD Plan		Annual GAD Plan a Budget FY 2021 at
	specific purp or GAD activ						and Budget FY		6.18% dated Janua
	d. Develop mo						2021.		27, 2021 (report
	GAD	16					<u> </u>		generated March 1
	programs/ad	tivitia							2021)
	s intended for								<u> </u>
	locators and								
	investors of						Implemented:		Annual GAD
	CIAC that w						Annual GAD		Accomplishment
	build, establ						Accomplishment		Report at .48% GA
								1	

awareness of gender issues and women empowerment, thus, fulfilling to its			generated August 11, 2021) with June 24, 2021 email from PCW for revision of GAD AR
locators and investors, employees, residents, local communities and stakeholders; and e. Conduct regular		Implemented: Activities conducted	Inclusive Gender     Sensitivity Seminar –     August 6, 2021     attended by locators.     See Exhibt C.
e. Conduct regular evaluation and monitoring of accomplishments using the identified performance indicators to			Gender Fair     Language for     Locators and CIAC     officers and     Employees     September 20, 2021.
ascertain that all activities/projects are accomplished per plan, and revise the plans as warranted by prevailing			Harmonized Gender     and Development     Guidelines for CIAC     employees – June 7-     8, 2021.
circumstances, with a clear objective of addressing gender issues and concerns for a more responsive and effective government operations.		For implementation	November 25 to     December 12, 2021 –     18-Day Campaign to     End Violence     Against Women and     Children Awareness     in accordance with     Republic Act 10393,     November 25 of     every year is the     "National     Consciousness Day     for the Elimination of
			Violence Against Women and Children

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					Orientation on Laws     concerning women     (RA 9262-VAWC, RA     9710-Magna Carta of     Women, RA 7877 –     Anti Sexual     Harassment Act, RA     11313 – Safe Spaces     Act.
					<u>UPDATE: 12/31/21</u>
					Implemented: November 25 to December 12, 2021 – 18-Day Campaign to End Violence against Women and Children. Locators were provided different free items such alcohol spray, masks and pouch c/o Marketing Department. Posters, sticker, brochures and leaflets were also distributed to CIAC locators and jeepney operators operating in Clark and SM terminals to promote the 18-Day campaign which is part of CIAC gender- mainstreaming.
					Attendees were CIAC employees and locators via zoom with subject

	<u>                                     </u>		<u> </u>		<u> </u>		<del></del>
							Orientation on Different Laws Concerning Women
							Also, attended the following facilitated by PCW:
							- From Catcalling to Cyberstalking December 3 - Filipino Marespeto: Safe Spaces, Kasali tayo November 25 Aral at Trabaho, Hindi Pang- aabuso December 10
2021- 004 (2020)	The collectability of Trades Receivables, with a net realizable value of P41,811,799.62 and age ranging from one to over five years, was uncertain as at December 31, 2020 due to	a. Instruct the Treasury and Legal Departments to exhaust all remedies or means to collect the outstanding balance of Asian Aerospace Corporation (AAC) in the amount of	a. As discussed during the exit conference held on 22 FEbruary 2021, CIAC protected the interest of the corporation by taking all the necessary and prescribed collection and legal procedures to collect the receivables from Asian Aerospace	LSD		a. For monitoring. Still pending as of May 24, 2021 as per Legal Services Department. As an update, there will be marking of evidence on Friday, May 28 2021.  On-going monitoring	UPDATE: 11/15/21
	inadequate monitoring and lapses in the	P36,797,734.76, including interest and penalties; b. Direct the Accounting and Marketing Department to	(AAC). However, while negotiation was ongoing for the payment of the outstanding obligation, the latter filed a case against			by the LSD	Outstanding Account: P36,797,734.76 – non payment / non compliance on approved payment scheme.
	depriving the	strictly enforce	CIAC with the				With pending case filed

Corporation of the much-needed funds to finance operations contrary to Section 2 of Presidential  Corporation of the much-needed funds to finance operations contrary to Section 2 of Presidential  Provisions of the lease of Angeles City for Reformation of Contract. The corporation thru its Legal Department  Regional Trial Court of Angeles City for Reformation of Contract. The corporation thru its Legal Department  Regional Trial Court of Angeles City for Reformation of Contract. The corporation thru its Legal Department
Decree (P.D.) No. 1445. Moreover, a total of 1445. Moreover, a total of P26,451,055.87 represents dormant receivables which were not yet written off as required in COA Circular No. 2016-005 dated December 19, 2016, thus affecting the fair presentation of the aforementioned account in the financial statements (FS).  Beginner of the dormant receivables which were not yet written off as required in COA Circular No. 2016-005 dated December 19, 2016.  With amended complaint for Collection of Sum of Money and Damages  With amended complaint for Collection of Sum of Money and Damages  With Draft AAC's Proposal for ClC's comment or counter proposal sent via email by Atty Meia (OGCC) on 10th August 2021.  With Draft AAC's Proposal for ClC's comment or counter proposal sent via email by Atty Meia (OGCC) on 10th August 2021.  With Draft AAC's Proposal for ClC's comment or counter proposal sent via email by Atty Meia (OGCC) on 10th August 2021.  With Draft AAC's Proposal for ClC's comment or counter proposal sent via email by Atty Meia (OGCC) on 10th August 2021.  With Draft AAC's Proposal for ClC's comment or counter proposal sent via email by Atty Meia (OGCC) on 10th August 2021.  With Draft AAC's Proposal for ClC's comment or counter proposal sent via email by Atty Meia (OGCC) on 10th August 2021.  With Draft AAC's Proposal for ClC's comment or counter proposal sent via email by Atty Meia (OGCC) on 10th August 2021.  With Draft AAC's Proposal for ClC's comment or counter proposal sent via email by Atty Meia (OGCC) on 10th August 2021.  With Draft AAC's Proposal for ClC's comment or counter proposal sent via email by Atty Meia (OGCC) on 10th August 2021.  With Draft AAC's Proposal for ClC's comment or counter proposal sent via email by Atty Meia (OGCC) on 10th August 2021.  With Draft AAC's Proposal for ClC's comment or counter proposal sent via email by Atty Meia (OGCC) on 10th August 2021.  With Draft AAC's Proposal for ClC's comment or counter proposal sent via email proposal sent via email proposal sent via email pro

			CAM has already been extended twice. Despite this, AAC has still filed its Motion for one last extension before the Court last 16 November 2021 which the Court granted in its 1 December 2021 Order.  RTC Branch 58 issued order (dated 3 December 2021) forwarding the case to A.C. RTC Branch 115. Copy of the Order was received by CIAC RMO dated 28 December 2021.
	b.  1. The reiteration of the Internal protocol among the Marketing Department, Accounting Department and Treasury Department to continue issuance of billing invoices to existing lessee/s whose expired lease agreements are pending for the renewal, with the Marketing Department	b. 1. Implemented	1. Marketing Department regularly issues memorandum as a basis for the Accounting Department to continue issuance of billing invoices until the final approval/renewal for the lease/sub-lease agreement specifically when there is continuous occupancy of the locators on CIAC property.

issuing a memorandum as a basis for the Accounting Department to continue issuance of billing invoices until the final approval/renewal for the lease/sub- lease agreement; 2. The concerned Account Officers of lessees under the Marketing Department have been reminded and instructed to strictly follow the protocol, in accordance with standard provisions in CIAC lease/sub-lease agreements, on the issuance of Notice of Expiration of LEase Agreement six (6) months prior to lease expiration date.  c. The Management thru the Accounting Department has	Dec. 31, c. On-going implementation	UPDATE: 11/15/21 Submissions of
		Submissions of petitions to COA - Sept 21 pertaining to 7 aero accounts totalling P1,712,721.51 and Oct

	recommended for write-off. The Management will pursue the recommendation of COA to submit requirements for the facilitation of the write-off of the subject accounts.		04 pertaining to 3 aero accounts and 2 locators totalling P18,616,920.89.  COA replied to CIAC petition dated Oct 4 & 6.  Letter request to BIR and SEC dated October 25 requesting information as to detailed status of old CIAC locators and airline operators.
			UPDATE: 12/31/21  CIAC submitted a  Manifestation / Compliance last 29 November. Attached thereto were BIR certification and results of its online research for dormant accounts with ceased operation. Pending as of 12/31/2021 was the SEC certification.  On 17 January 2021, CIAC shall prepare and issue Manifestation / Compliance No. 2 to
			COA to submit the Certification of Non- Registration of Company from SEC which CIAC received

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Noted by:

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President and Chief Executive Officer